

**Q3**  
Fiscal 2018

# Financial Results

**Lee D. Rudow**  
President and CEO

**Michael J. Tschiderer**  
Chief Financial Officer

**TRANSCAT**<sup>®</sup>  
Trust in every measure

# Safe Harbor Statement

*This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not statements of historical fact and thus are subject to risks, uncertainties and assumptions. Forward-looking statements are identified by words such as “expects,” “estimates,” “projects,” “anticipates,” “believes,” “could” and other similar words. All statements addressing operating performance, events or developments that Transcat, Inc. (“Transcat” or the “Company”) expects or anticipates will occur in the future, including but not limited to statements relating to anticipated revenue, profit margins, sales operations, capital expenditures, cash flows, operating income, growth strategy, segment growth, potential acquisitions, integration of acquired businesses, market position, customer preferences, outlook and changes in market conditions in the industries in which Transcat operates are forward-looking statements. Forward-looking statements should be evaluated in light of important risk factors and uncertainties. These risk factors and uncertainties are more fully described in Transcat’s Annual Report and Quarterly Reports filed with the Securities and Exchange Commission, including under the heading entitled “Risk Factors.” Should one or more of these risks or uncertainties materialize, or should any of the Company’s underlying assumptions prove incorrect, actual results may vary materially from those currently anticipated. In addition, undue reliance should not be placed on the Company’s forward-looking statements. Except as required by law, the Company disclaims any obligation to update, correct or publicly announce any revisions to any of the forward-looking statements contained in this presentation.*

*This presentation will discuss some non-GAAP financial measures, which the Company believes are useful in evaluating our performance. You should not consider the presentation of this additional information in isolation or as a substitute for results compared in accordance with GAAP. The Company has provided a discussion of these non-GAAP financial measures and reconciliations of comparable GAAP to non-GAAP measures in tables found in the Supplemental Information portion of this presentation.*

# Third Quarter Fiscal 2018 Execution

## Consolidated Results

Record revenue of \$40.5 million, up 7.1%

Productivity efforts progressing: gross margin up 40 bps to 24%; operating margin up 40 bps 6.6%

Net income of \$1.8 million, or \$0.25 per diluted share; reduced corporate tax rate contributed \$0.04

## Service Segment

Revenue increased 7.5% on all organic growth; 35 consecutive quarters of YOY revenue growth

Increase comprised of new life science business with secondary growth in general industrial manufacturing

Gross margin expanded 30 bps; impacts from Hurricane Harvey behind us at quarter-end

## Distribution Segment

Record sales of \$21.7 million

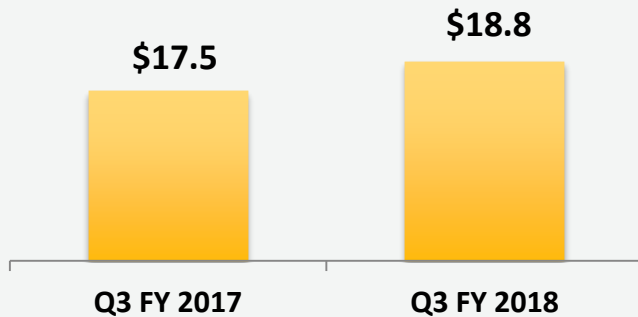
Higher demand from industrial customers, including new equipment sold through our independent representative network and increased web-based sales

Rental revenue up 44% to \$1.0 million

# Revenue

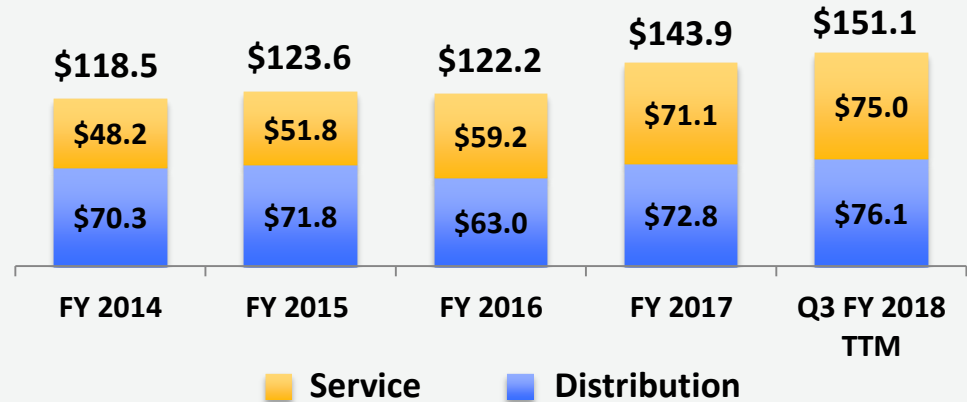
(\$ in millions)

## Q3 Service Segment

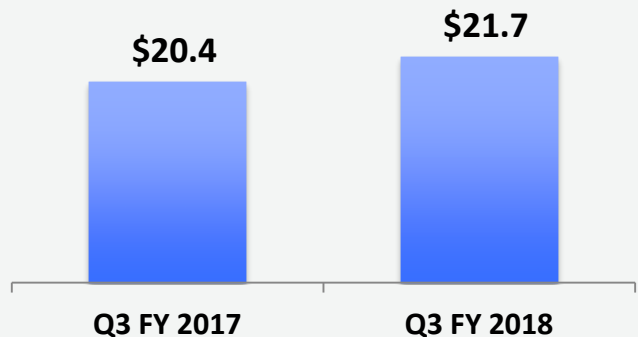


## Consolidated – Annual

7%  
CAGR\*



## Q3 Distribution Segment



- Service segment continues its strong momentum
  - Solid organic revenue growth
  - 8.5% Q3 FY18 TTM growth
  - 13% CAGR\*

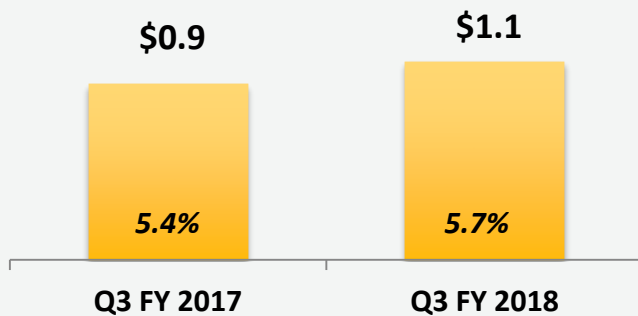
\*FY 2014 – Q3 FY 2018 TTM

All figures are rounded to the nearest million. Therefore totals shown in graphs may not equal the sum of the segments.

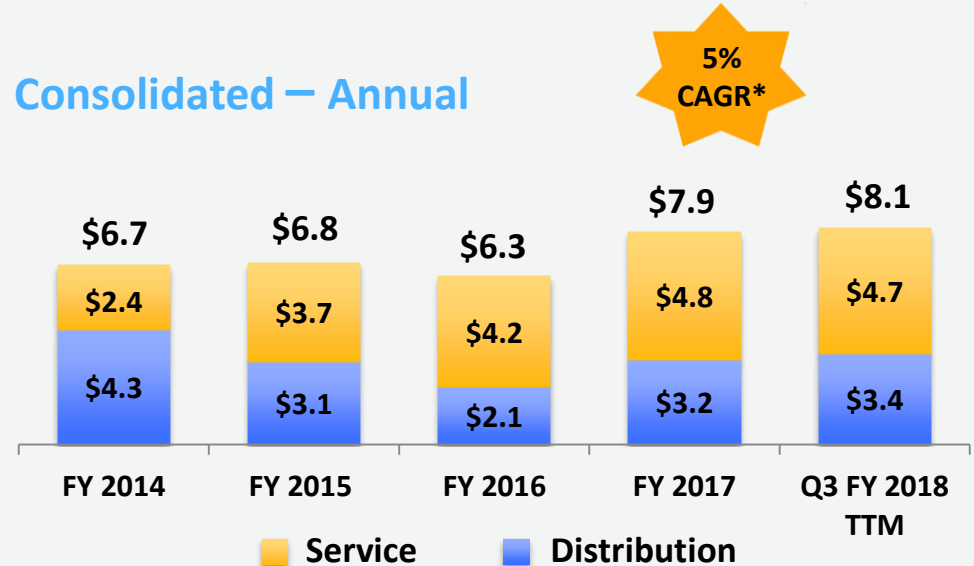
# Operating Income and Margin

(\$ in millions)

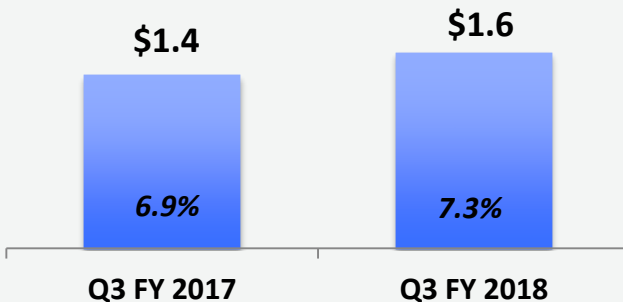
## Q3 Service Segment



## Consolidated – Annual



## Q3 Distribution Segment



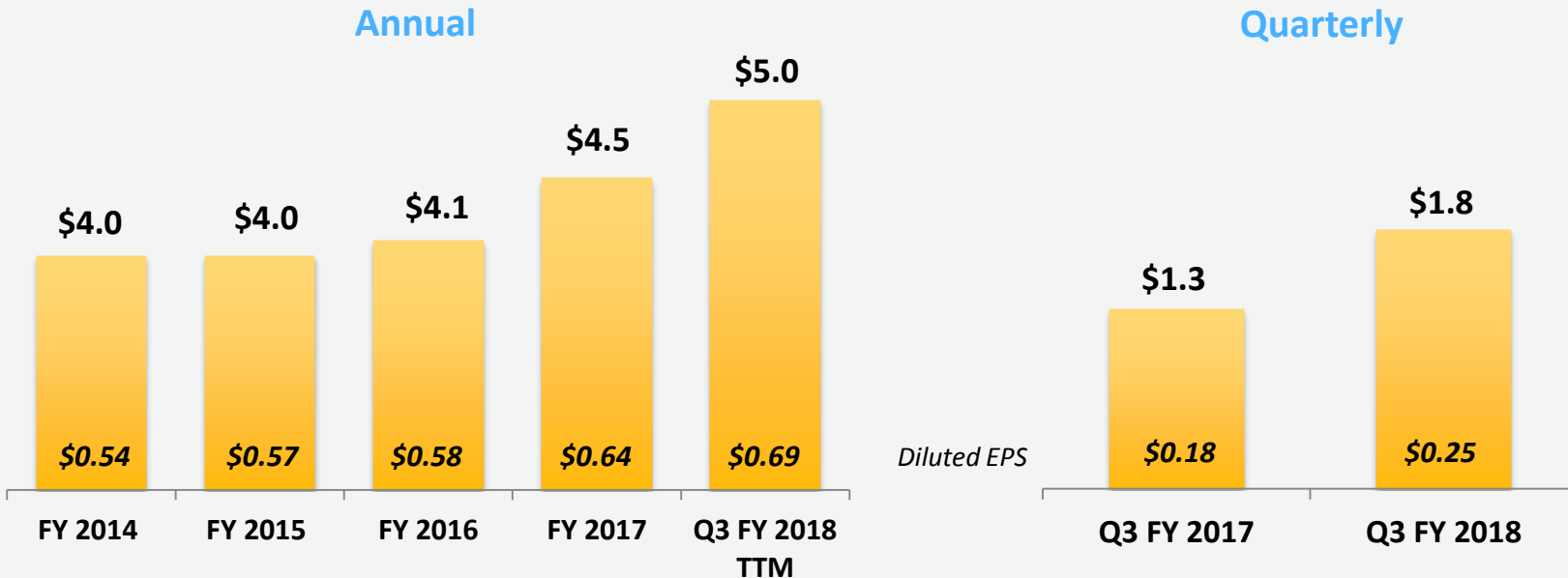
- Productivity improvements more than offset some lingering hurricane impacts during the first part of the quarter
- Distribution margin up 40 bps despite lower vendor rebates

\*FY 2014 – Q3 FY 2018 TTM

All figures are rounded to the nearest million. Therefore totals shown in graphs may not equal the sum of the segments.

# Net Income & Diluted EPS

(\$ in millions, except EPS)



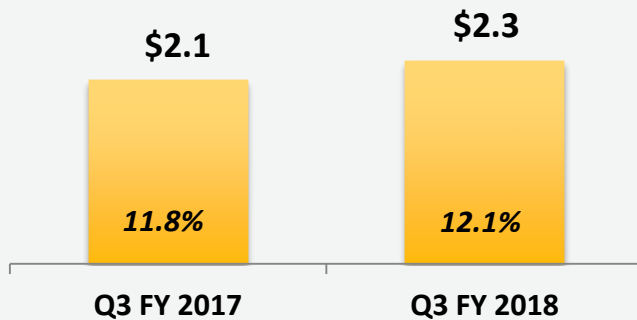
- U.S. Tax Cuts and Jobs Act signed on December 22, 2017 right before the end of our third quarter
- Q3 effective tax rate of 21.9%; Reduced U.S. corporate tax rate contributed \$0.04 per share in the quarter
- Given changes to the federal corporate income tax rate, expect a blended federal rate for full year fiscal 2018 to range between 28% and 29%\*
- For fiscal year 2019, we expect our effective income tax rate to be approximately 26%\*

\* FY 2018 and FY 2019 tax rate expectations provided as of January 29, 2018

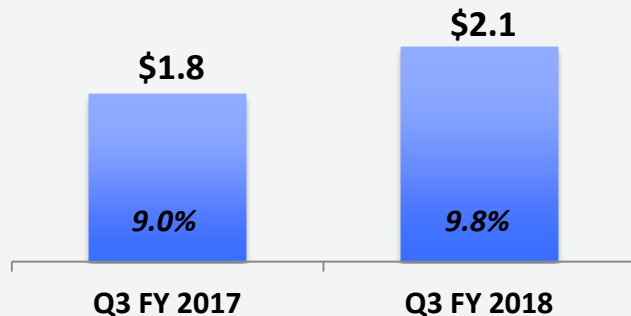
# Adjusted EBITDA\* and Margin

(\$ in millions)

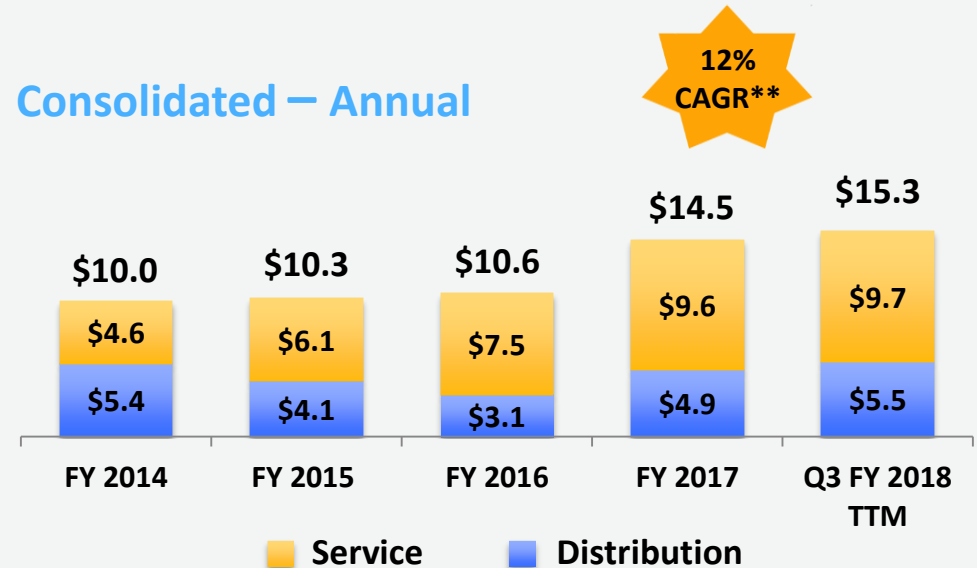
## Q3 Service Segment



## Q3 Distribution Segment



## Consolidated – Annual



- 22% CAGR for Service segment\*\*
  - Validates strong operating leverage
- Consolidated results of \$4.4 million up \$0.5 million, or 12.8%, from Q3 FY17
  - Adjusted EBITDA\* margin up 60 bps to 10.9%

\* See supplemental slides for a description of this non-GAAP financial measure, for Adjusted EBITDA reconciliation and other important information regarding Adjusted EBITDA.

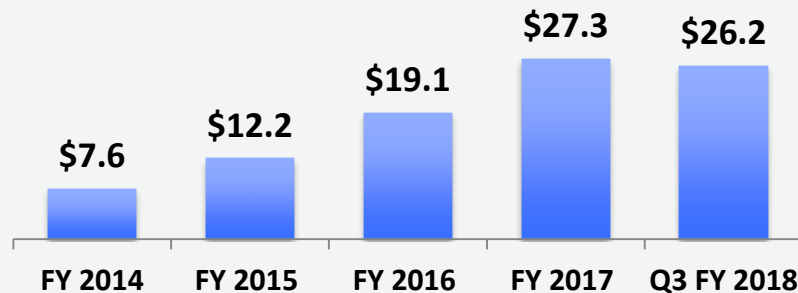
\*\* FY 2014 – Q3 FY 2018 TTM

All figures are rounded to the nearest million. Therefore totals shown in graphs may not equal the sum of the segments.

# Financial Flexibility Supports Growth Strategy

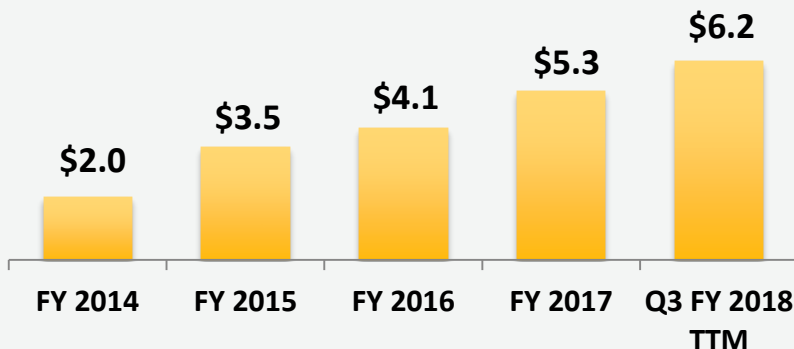
(\$ in millions)

## Total Debt

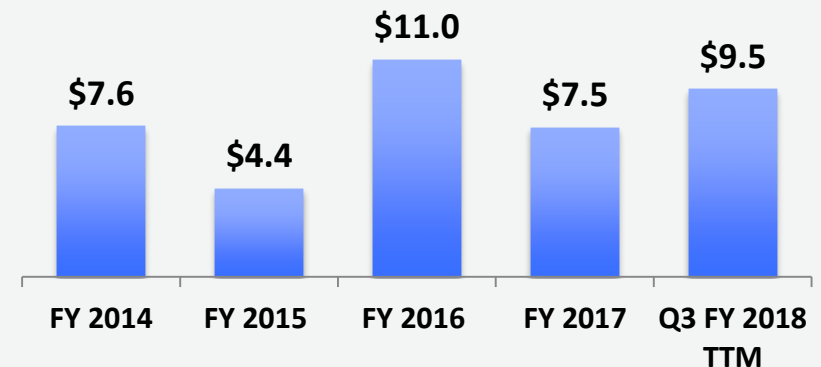


- \$18.4 million available from credit facility as of December 23, 2017
- Total debt to TTM Adjusted EBITDA\* 1.7x at quarter-end
- YTD FY18 CapEx of \$5.1M for rental assets and customer-driven Service capabilities
- \$50.0 million shelf registration on Form S-3 declared effective by SEC on January 5, 2018
  - No current plans to use, but provides flexibility

## Capital Expenditures



## Cash Flow from Operations



\* See supplemental slides for a description of this non-GAAP financial measure, for Adjusted EBITDA reconciliation and other important information regarding Adjusted EBITDA.



# FY 2018 Outlook\* -- Strong Momentum

*Value proposition continues to resonate in the market*

- Expect to finish the fiscal year strong with record revenue
- Service segment: Expect mid to high single digit organic growth and improved productivity
- Distribution segment: Optimistic performance will continue
- Operational Excellence initiatives ongoing: Upgrading the degree of sophistication in our processes and using technology as a competitive advantage
- Remain selective and disciplined in acquisition and investment approach
- CapEx spend of \$6.0 million to \$6.3 million

\* Outlook provided as of January 29, 2018

# Upcoming Investor Relations Calendar

Feb 13-15	1:1 meetings in Milwaukee, Chicago and Boston
Mar 12-13	ROTH Conference (Dana Point, CA)
Mar 29	Sidoti Spring 2018 Conference (NYC)



# Supplemental Information

# Adjusted EBITDA Reconciliation

(\$ in thousands)

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>Q3 FY18 TTM</u>
Net Income	\$ 3,984	\$ 4,026	\$ 4,124	\$ 4,522	\$ 4,897
+ Interest Expense	130	234	247	719	985
+ Other Expense / (Income)	129	111	48	51	92
+ Tax Provision	2,462	2,397	1,883	2,642	2,114
Operating Income	\$ 6,705	\$ 6,768	\$ 6,302	\$ 7,934	\$ 8,088
+ Depreciation & Amortization	2,945	3,090	3,946	6,184	6,044
+ Other (Expense) / Income	(129)	(111)	(48)	(51)	(92)
+ Noncash Stock Compensation	527	507	359	453	1,232
<b>Adjusted EBITDA</b>	<b>\$ 10,048</b>	<b>\$ 10,254</b>	<b>\$ 10,559</b>	<b>\$ 14,520</b>	<b>\$ 15,272</b>

In addition to reporting net income, a U.S. generally accepted accounting principle (“GAAP”) measure, we present Adjusted EBITDA (earnings before interest, income taxes, depreciation and amortization, and non-cash stock compensation expense), which is a non-GAAP measure. We believe Adjusted EBITDA is an important measure of our operating performance because it allows management, investors and others to evaluate and compare the performance of our core operations from period to period by removing the impact of the capital structure (interest), tangible and intangible asset base (depreciation and amortization), taxes, and stock-based compensation expense, which is not always commensurate with the reporting period in which it is included. As such, we use Adjusted EBITDA as a measure of performance when evaluating our business segments and as a basis for planning and forecasting. Adjusted EBITDA is not a measure of financial performance under GAAP and is not calculated through the application of GAAP. As such, it should not be considered as a substitute or alternative for the GAAP measure of net income and, therefore, should not be used in isolation of, but in conjunction with, the GAAP measure. Adjusted EBITDA, as presented, may produce results that vary from the GAAP measure and may not be comparable to a similarly defined non-GAAP measure used by other companies.

# Segment Adjusted EBITDA Reconciliation

(\$ in thousands)

	<u>FY 2014</u>	<u>FY 2015</u>	<u>FY 2016</u>	<u>FY 2017</u>	<u>Q3 FY18 TTM</u>
Service Operating Income	\$ 2,379	\$ 3,693	\$ 4,155	\$ 4,769	\$ 4,731
+ Depreciation & Amortization	2,144	2,362	3,216	4,660	4,461
+ Other (Expense) / Income	(141)	(138)	(64)	(55)	(78)
+ Noncash Stock Compensation	230	224	171	217	619
Service Adjusted EBITDA	<u>\$ 4,612</u>	<u>\$ 6,141</u>	<u>\$ 7,478</u>	<u>\$ 9,591</u>	<u>\$ 9,733</u>
Distribution Operating Income	\$ 4,326	\$ 3,075	\$ 2,147	\$ 3,165	\$ 3,357
+ Depreciation & Amortization	801	728	730	1,524	1,583
+ Other (Expense) / Income	12	27	16	4	(14)
+ Noncash Stock Compensation	297	283	188	236	613
Distribution Adjusted EBITDA	<u>\$ 5,436</u>	<u>\$ 4,113</u>	<u>\$ 3,081</u>	<u>\$ 4,929</u>	<u>\$ 5,539</u>
Service	\$ 4,612	\$ 6,141	\$ 7,478	\$ 9,591	\$ 9,733
Distribution	<u>\$ 5,436</u>	<u>\$ 4,113</u>	<u>\$ 3,081</u>	<u>\$ 4,929</u>	<u>\$ 5,539</u>
<b>Total Adjusted EBITDA</b>	<b>\$ 10,048</b>	<b>\$ 10,254</b>	<b>\$ 10,559</b>	<b>\$ 14,520</b>	<b>\$ 15,272</b>

In addition to reporting net income, a U.S. generally accepted accounting principle (“GAAP”) measure, we present Adjusted EBITDA (earnings before interest, income taxes, depreciation and amortization, and non-cash stock compensation expense), which is a non-GAAP measure. We believe Adjusted EBITDA is an important measure of our operating performance because it allows management, investors and others to evaluate and compare the performance of our core operations from period to period by removing the impact of the capital structure (interest), tangible and intangible asset base (depreciation and amortization), taxes, and stock-based compensation expense, which is not always commensurate with the reporting period in which it is included. As such, we use Adjusted EBITDA as a measure of performance when evaluating our business segments and as a basis for planning and forecasting. Adjusted EBITDA is not a measure of financial performance under GAAP and is not calculated through the application of GAAP. As such, it should not be considered as a substitute or alternative for the GAAP measure of net income and, therefore, should not be used in isolation of, but in conjunction with, the GAAP measure. Adjusted EBITDA, as presented, may produce results that vary from the GAAP measure and may not be comparable to a similarly defined non-GAAP measure used by other companies.